NASSAU COMMUNITY COLLEGE
Garden City, New York 11530

Academic, Student Affairs & Enrollment Committee Meeting Minutes

November 10, 2026

The meeting of the Academic, Student Affairs & Enrollment Committee of the Board of Trustees was held in the College Center Building room 252-253. The meeting was called to order by Trustee Tuman at 5:08 p.m.

Committee Members Present:	Donna Tuman, Chair Lynne D'Agostino Paul Pereira Johncarlo Rivera Jorge Gardyn (ex-officio).
Committee Members Absent:	Elliot Conway
Also in Attendance:	John DeGrace CAO Conzatti, AVP Hylton

1. Approval of Minutes

Trustee Tuman requested a motion to approve the minutes of October 13, 2026. Trustee Pereira moved the motion; seconded by Trustee D'Agostino. Motion carried 4-0.

2. Strategic Plan – AVP Nadine Hylton

Dr. Hylton presented the annual revisions to the strategic plan, including the reinstatement of Master Plan Goal 1.7 and the removal of several other goals and associated Key Performer Indicators (KPI's) to align the plan with evolving state priorities, SUNY initiatives, and agency partnerships.

Trustee D'Agostino asked about the decision to remove the goal related to high school and community business partnerships. Dr. Hylton explained that declining enrollment and limited financial and staffing resources have made it difficult for the College to meet the established targets. As an example, she cited the goal of increasing athletic partnerships with local high schools by 5% annually, which the College has been unable to achieve. She clarified that the change affects only a portion of the College's school partnerships, not all such relationships. Dr. Hylton noted that the goal could be revisited, adjusted, or reinstated if additional funding or resources become available. She also explained that some strategic goals established as aspirational targets during the planning process may need to be revised or discontinued based on current institutional capacity.

Trustee Tuman introduced the following resolution:

RESOLVED, that the Nassau Community College Board of Trustees Academic, Student Affairs & Enrollment Committee recommends and refers to the full Board of Trustees for adoption the Revised 2023-2028 Nassau Community College Strategic Plan which includes revisions to the master plan goals and associated key performance indicators.

Trustee Tuman asked if there were any comments. Trustee Pereira asked if there was a deadline for completing the process. Dr. Hylton explained that the revised KPIs and master plan goals are presented promptly to align

with the budget cycle, as they are incorporated into the College's budget system to allow administrators and faculty to submit related budget requests.

Chair Tuman requested a motion to forward this resolution to the Board of Trustees for approval. Trustee Pereira made the motion; seconded by Trustee D'Agostino. Motion carried 4-0.

Trustee Tuman asked if there were any other items for the Committee to consider. There being none, the meeting adjourned at 5:18 p.m.

Respectfully submitted,

/s/ Nadine D. Hylton
Nadine D. Hylton
AVP Institutional Effectiveness and
Strategic Planning